



**International Women's Insolvency
& Restructuring Confederation
IWIRC @ NCBJ 2026 Fall Conference
October 7, 2026**

CPE Timed Agenda for IWIRC@NCBJ CPE provided by Lynx Association Management

Location: Marriott Marquis, San Diego, CA

To register for this conference: <https://iwirc.com/event/save-the-date-iwirc-ncbj/>

Participants will earn: 3.00 CPE Credits

Field of Study: Business Law

Prerequisites: Participants should either be practicing bankruptcy attorneys, judges, professors, or law students studying bankruptcy; or be CPA's or Financial Advisors or business students studying bankruptcy.

Advanced Preparation: None, but materials will be posted online before the conference begins.

Program Level: Intermediate

Delivery Method: Group Live

Participants will attend the following sessions:

Panel 1: 8:30-9:30 AM [60 minutes]

On the Record: Preparing Witnesses for the High-Stakes World of Insolvency and Bankruptcy

Witness testimony can make or break a restructuring dispute. Whether it's a debtor's representative facing a Rule 2004 examination, or a financial advisor defending a valuation at a confirmation hearing, or a form officer testifying in avoidance action or fraudulent transfer trial, the quality of witness preparation often determines the outcome. This panel brings together restructuring litigators and financial experts to explore what effective witness preparation looks like when the stakes are high and the clock is short. Our panelists will discuss how to prepare corporate representatives, expert witnesses, and third parties for depositions, 341 meetings, examiner interviews, and courtroom testimony.

Panel 2: 9:30-10:30 AM [60 minutes]

Getting New Business and Keeping Old Clients - Lessons from Business Development

The panel representing a cross-section of the restructuring industry will share its lessons about what worked and what did not in recruiting new clients and getting repeat business or referrals from existing or former clients. The panel will focus on business development as a female in the industry, how juniors can get their business development off the ground, and how more seasoned professionals can expand their practice and market.

Panel 3: 11:00 AM -12:00 PM [60 minutes]

Shifting Ground: Real Estate Workouts and Opportunities in a Changing Market

This panel will explore the forces reshaping today's real estate market and the resulting opportunities and challenges for investors, lenders, and restructuring professionals. Discussion will focus on evolving capital structures and financing solutions, the growing pressure created by upcoming loan maturities and changing valuations, and the ways market participants are responding to distress across a range of asset classes. Panelists will also examine restructuring and enforcement strategies, emerging approaches to repositioning and repurposing real estate assets, and broader economic and demographic trends influencing performance. Throughout the discussion, the panel will highlight that even markets and property sectors long viewed as resilient or highly desirable are not immune to current disruptions, making adaptability, creativity, and strategic planning more important than ever.