

| Session Name                                                                                      | Session Start Date/Time | End Date/Time   | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Session Location               | Speakers                                                                                       |
|---------------------------------------------------------------------------------------------------|-------------------------|-----------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|------------------------------------------------------------------------------------------------|
| IWIRC Leadership Meeting (Board of Directors & Network Chairs)                                    | 4/22/2026 15:30         | 4/22/2026 16:45 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Silver Linden Room @ Marriott  |                                                                                                |
| New Member Reception                                                                              | 4/22/2026 17:00         | 4/22/2026 18:00 | The Membership Committee will welcome IWIRC Members who have joined in the last year to an informal gathering before the reception and dinner. Limited to New Members and Membership Committee members, please.                                                                                                                                                                                                                                                                                | City Tap House Penn Quarter    |                                                                                                |
| IWIRC Opening Reception and Dinner                                                                | 4/22/2026 18:30         | 4/22/2026 21:30 | Please join us for a reception and dinner at Boqueria Penn Quarter, a vibrant Spanish tapas restaurant for refreshing sangria and a family-style spread of classic and contemporary tapas.                                                                                                                                                                                                                                                                                                     | Boqueria                       |                                                                                                |
| Registration and Breakfast Buffet                                                                 | 4/23/2026 8:30          | 4/23/2026 9:00  | A good breakfast AND networking is a great way to start the day!                                                                                                                                                                                                                                                                                                                                                                                                                               | Marriott Marquis Washington DC |                                                                                                |
| Navigating Difficult Dynamics: Communication and Negotiation when Restructuring Turns Contentious | 4/23/2026 9:00          | 4/23/2026 10:20 | When deals get heated and tensions rise, how do you keep the conversation moving toward resolution? This session uncovers the power of strategy, tone, and timing in high-stakes negotiations. Panelists will share stories from the trenches and practical tactics for turning conflict into progress. Attendees will gain actionable strategies to guide restructurings toward sustainable solutions.                                                                                        | Marriott Marquis DC Salons 9-1 | Hon. Shelley Chapman<br>Ashley Ray<br>Lauren Tang<br>Michelle Pickett                          |
| Break                                                                                             | 4/23/2026 10:20         | 4/23/2026 10:30 | Yes, you can check your emails, but much more fun to network!                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                |                                                                                                |
| Fiduciary Crossroads: Director Duties in the Zone of Insolvency                                   | 4/23/2026 10:30         | 4/23/2026 11:30 | This panel delves into the complex terrain directors navigate when a business approaches and enters the zone of insolvency and the challenges that professionals may encounter in advising companies and/or directors in these circumstances. Panelists will share their insights, experiences, and practical advice regarding shifting fiduciary duties, risk mitigation strategies, and best practices in navigating issues and claims related to director obligations in times of distress. | Marriott Marquis DC Salons 9-1 | Leanne Gould<br>Michelle Dreyer<br>Lauren Berret<br>Monika Lorenzo-Perez<br>Monique DiSabatino |
| Break                                                                                             | 4/23/2026 11:30         | 4/23/2026 11:45 | Yes, you can check your emails, but much more fun to network!                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                |                                                                                                |
| Discovery in Distress: Investigative Tools for Restructuring and Insolvency Professionals         | 4/23/2026 11:45         | 4/23/2026 12:45 | Bankrupt but Not Broke? Discovery Tells the Story: From Rule 2004 examinations to cross-border e-discovery, this panel will provide a practical discussion on how effective discovery uncovers assets, exposes misconduct, and results in recovery for creditors.                                                                                                                                                                                                                              | Marriott Marquis DC Salons 9-1 | Laura Miller<br>Christina Ter-Gevorkian<br>Sarah Hawco<br>Liz Boydston<br>Blanche Zelmanovich  |
| Luncheon & Awards Presentation                                                                    | 4/23/2026 12:45         | 4/23/2026 14:00 | Join colleagues at the Spring Luncheon which will include presentation and recognition of the 2026 Restructuring Awards to the Hall of Fame winners (Judge Shelley C. Chapman & Justice Maria Cristina Zucchi) and Woman of the Year winner (Tatiana Flores).                                                                                                                                                                                                                                  | Marriott Marquis Salons 7-8    |                                                                                                |

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| Intermezzo (Bike Tour - Monuments & Memorials)        | 4/23/2026 14:15 | 4/23/2026 16:45 | Meet in Marriott Marquis Lobby at 2:15 Explore Washington DC's iconic landmarks by riding all along the National Mall and Tidal Basin on this private 2-hour guided bike tour. Visit the MLK Memorial, Korean War Memorial, Lincoln Memorial, Vietnam Veterans Memorial, WWII Memorial, Washington Monument, and the White House! Tour start location: 801 D Street NW, Washington, DC 20004                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Lobby of Marriott Marquis DC |  |
| Intermezzo (Chocolate and Wine Tasting)               | 4/23/2026 14:15 | 4/23/2026 16:30 | Meet at 2:15 in Marriott Marquis Lobby Enjoy a boutique wine and chocolate tasting experience offering an inside look at fermentation, chocolate-making, and ethical sourcing practices. Guests will sample a curated selection of wines from family-owned wineries and craft chocolate bars while learning to identify flavor profiles and tasting notes through guided instruction engaging all five senses. Beginner-friendly and interactive, this tasting includes all samples, tasting materials, and techniques you can use to impress long after the experience ends. Intermezzo Location: The Foundry (1055 Thomas Jefferson St NW, Washington, DC 20007)                                                                                                                                                                                                                              | Lobby of Marriott Marquis DC |  |
| Intermezzo (Off the Mall Walking Tour - Madams of DC) | 4/23/2026 14:15 | 4/23/2026 16:15 | Meet in Marriott Marquis Lobby at 2:15 Washington experienced an unprecedented rise in prostitution during and after the Civil War. During this period, Pennsylvania Avenue became DC's most notorious red-light district, from the ramshackle "boarding houses" of Murder Bay to the glamorous pleasure houses of Marble Alley, all within sight of the Capitol. Also, a new profession for women was rising, that of the "female lobbyist." This tour will introduce you to some of the most notorious women of mid-19th Century DC. Route starts at the Willard Intercontinental (7 minute drive/15 minute walk from Marriott Marquis) and travels down Pennsylvania Avenue, includes is a half-way stop at Hill Country BBQ for a bathroom break and refreshments, and ends at the National Museum of the American Indian. Tour runs approximately 2 hours. This tour is adults only (18+). | Lobby of Marriott Marquis DC |  |