



IWIRC NEWSLETTER

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Tinamarie Feil, Editor

FROM THE CHAIR

Leslie A. Berkoff, IWIRC Chair

As we look ahead to our Fall conference in San Antonio, I am hoping that each and every one of you will make an effort to join us at this event. Our committee, headed by Sara Wahl our Program Director, has worked hard to put together several exciting panels. The conference will feature Sheila Kahanek, former Manager of Enron Corp., as our Key Note speaker. In her speech, entitled "Self-Defense - The Power of Perseverance." Sheila will enlighten us about her involvement in the Enron case and ensuing bankruptcy proceedings and share with us her experience in assisting in her own defense. Following that will be "Issues Arising in the Yukos Bankruptcy Proceedings", an in-depth analysis of the unique issues raised by the bankruptcy proceeding of Russian Oil Giant Yukos. The panelists were all participants in the Yukos bankruptcy proceedings and include Jeffrey Spiers of Andrews Kurth LLP, who represented Deutsche Bank which prosecuted the motion to dismiss the case, Tony Davis of Baker Botts, who represented Gazpromneft, which supported the motion to dismiss the case. Margot Schonholtz of Kaye Scholer LLP, who represented the lenders and Societe Generale, S.A., as Coordinating Agent, Facility Agent, and Security Agent under the U.S. \$1,000,000,000 Loan Agreement among Yukos Oil Company, and Zack A. Clement of Fulbright & Jaworski, LLP who represented Yukos and obtained a temporary restraining order and opposed the motion to dismiss the case. We will follow this up with a timely panel entitled "The Airline Industry in Crisis - Where to From Here" with two panelists including Gerry Laderman, SVP - Finance and Treasurer of Continental Airlines, Inc., Houston, TX, and Michael B. Cox, Managing Director, Seabury Group, New York, NY moderated by Lenard Parkins of Haynes and Boone. As always we will have our round robin networking lunch.

For those of you who are planning to attend, you will receive additional details on the status of IWIRC, but as a small preview, we will be formally announcing that IWIRC has recently chartered two new networks (Indiana and Hong Kong), bringing us to a total of 20 networks. We will also hear reports from some of our members on IWIRC's participation on ABI's London Conference on September 23, 2005 where Judy Elkin, your Secretary Treasurer, served as a panelist representing IWIRC. Judy had been kind enough to organize a networking event for IWIRC members or potential IWIRC members during this conference. Hopefully

this will add to our growth of our International networks, something we have been steadfastly focusing on. In the meantime, enjoy your Fall and I look forward to seeing everyone at the conference or hearing from you prior thereto.

-Leslie Berkoff

HELPING HAND

IWIRC sends its thoughts and prayers to its members in New Orleans and the surrounding areas ravaged by Hurricane Katrina. We have donated \$1,000 to AmeriCares, an organization providing medicine, medical and other supplies to the relief effort.

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Hurricane Katrina affects IWIRC Members – personal insight ...

Jan Hayden - Heller, Draper, Hayden, Patrick & Horn

Lisa Futrell and I have both ended up in Baton Rouge where our friend Edna Latchem has been doing everything she can to help displaced lawyers. Margaurite Kingsmill has landed in Houston.

That little synopsis though doesn't really tell you the whole story. Lisa and Margaurite like the owners of 300,000 plus homes took serious flood water of 6 feet or more. I expect they have lost most if not all of their personal belonging. Although Lisa, after much worry and heartache, was able to locate and



save her stubborn cat who hid from her rather than evacuate! We have all tried to figure out where to put our children in school in a strange city, while trying to put our offices together. It has been tough but we are the lucky ones in our community. Whole extended families have lost everything in St Bernard, the Ninth Ward and Lakeview. After all, New Orleanians never settled far from their momma's and as result they lived in the same neighborhoods. As strange as this may sound the loss of their homes is only a small part of the problem ---our folks face the loss of schools, housing, support systems like friends and neighbors not to mention basic services. Of course there is the problem of finding jobs in a state where it is estimated that we have lost 40% of our economy. What is amazing here is that nothing meshes. The lucky folks can put their child in school in Gonzales, live in Mandeville and go their Metairie office to work. Of course I've just described a day which would have 3 to 4 hours of commute time so you can see it just doesn't work.

Against this background we, like the other lawyers and professionals in our community, are trying to do everything we can to deliver services. Of course, we insolvency professionals are facing the particularly difficult prospect of helping our clients through the most comprehensive revamping of the bankruptcy system since the passage of the 1979 act without the benefit of a fully functional court system, or fully functional systems (if you have tried to call us you know our phones work intermittently---- we over 50 year old lawyers now know how to text message!). Our clients-- who are still trying to figure out what city their lawyer landed in -- will have to face a new system which will offer no forgiveness for those lost tax returns and financial records! But Congress has refused us any relief so we will just have to figure it out! Let me close by saying thanks for asking about us. If you get a chance to help any of the folks from here whether it be by a donation to the Red Cross, volunteer work or maybe a random act of kindness--do it. Our communities need you and God will bless you.

Jan M. Hayden

INTERNATIONAL SPOTLIGHT

HONG KONG NETWORK!!

Jacqueline Walsh and Aruni Weerasekera, Co-Chairs

The IWIRC - Hong Kong Network held its organizational meeting on 24 June 2005 and was well attended by 14 accounting and legal practitioners. The officers of the Network are Aruni Weerasekera and Jacqueline Walsh of Alvarez & Marsal Asia Limited as Co-Chairs, Donna Wacker of Clifford Chance as Vice Chair, Liz Yuen of Alvarez & Marsal Asia Limited as Treasurer and Lisa Martin of Clifford

Chance as Secretary. A Speakers Bureau Committee was also formed at the organizational meeting and Kelly Naphtali of Lovells will act as Chairman of the Committee. The Network currently has 9 IWIRC International Members. Efforts to increase the IWIRC International membership continue.

The Network will host its inaugural event this autumn on 17 November 2005 and is very honored to have the Honorable Madam Justice Kwan of the High Court of Hong Kong, SAR speak. The event be held at The China Club of Hong Kong and will be sponsored by Alvarez & Marsal Asia Limited, Clifford Chance and Lovells.

IWIRC ATTENDS SYMPOSIUM - LONDON!

Judith Elkin Secretary-Treasurer

On September 22, 2005, IWIRC held a cocktail reception at the Savoy Hotel in London in conjunction with the ABI's International Insolvency Symposium. Approximately 30 women and men attended the reception from all aspects of the insolvency practice in the United Kingdom, the US and other parts of Europe. The reception provided an excellent networking opportunity, and several women from the UK discussed getting back together to work on the formation of a more organized network. The reception was sponsored by Skadden Arps. Many thanks go to Lynn Hiestand of Skadden and Katerina Papamichael of Bond for organizing the reception.

CHAPTER 15 OF THE U.S. BANKRUPTCY CODE: NEW PROCEDURES FOR CROSS BORDER INSOLVENCIES

Judith Elkin¹ - Haynes and Boone, LLP

The Bankruptcy Abuse, Prevention and Consumer Protection Act of 2005, which was signed into law in the United States on April 20, 2005 and is scheduled to go into effect, for the most part, on October 17, 2005, creates a new chapter of the United States Bankruptcy Code (11 U.S.C. 101, *et seq.*, as amended) (the "Bankruptcy Code")² -Chapter 15. Chapter 15 is intended to replace or modify the existing Bankruptcy Code sections that dealt with multi-national insolvency proceedings. Chapter 15 is entitled "Ancillary and Other Cross Border

¹ Ms. Elkin is a partner in the Business Reorganization and Bankruptcy Practice Group of the Finance Section, and served as chair of the Section for 5 years. Ms Elkin has in excess of 20 years of experience representing debtors, creditors, creditors' committees, lenders, trustees, acquirors and other parties in interest in reorganization proceedings and financial restructurings. She is also a bankruptcy litigator with particular expertise in bankruptcy appeals. She is a frequent speaker both in and outside the United States, having spoken on insolvency issues at conferences and for clients in the U.S. and in New Zealand, France, Austria, India and Great Britain.

² Unless otherwise indicated, all citations to sections of the Bankruptcy Code contained herein are to those sections as they will exist on and after October 17, 2005.



Cases.” and replaces existing Bankruptcy Code section 304 in dealing with cross border cases.

Chapter 15 is based on the Model Law on Cross Border Insolvency which had been prepared by the United Nations Commission on International Trade Law (UNCITRAL), with significant input from insolvency practitioners all over the world. It was designed to create procedures for cooperation among foreign courts where insolvency proceedings are pending in more than one country and establish guidelines for the protection of assets internationally, while being sensitive to the political issues and differing legal systems of the countries involved.

Chapter 15 establishes more detailed procedures and, in certain instances, expands the rights of the foreign representative from those previously provided under section 304. Chapter 15 follows the UNCITRAL model law by expressly encouraging cooperation and communication between courts handling cross border cases. 11 U.S.C. § 1525. While most courts in the U.S. and other countries have effectively utilized cross border protocols and cooperation agreements, some have been reluctant to do so without express statutory authority. Chapter 15 further establishes procedures and recommendations for communication and cooperation between U.S. case trustees and examiners, their foreign counterparts and the foreign court. 11 U.S.C. §§ 1526 and 1527.

A Chapter 15 case is commenced by the filing of a petition seeking recognition of a foreign proceeding by a foreign representative. 11 U.S.C. § 1504. Some of the highlights of new Chapter 15 are summarized below.

GENERAL PROVISIONS

Chapter 15 is designed so that the recognition procedure is the gateway to a foreign representative's access to state and federal courts in the United States on behalf of a foreign debtor. Venue is limited to the district in which the debtor has its principal place of business in the United States. With the exception of foreign insurance companies, the limitations on who may be a debtor, as set forth in 11 U.S.C. § 109, still apply. 11 U.S.C. § 1501(c). Both foreign and domestic creditors have the same rights regarding commencement and participation in a Chapter 15 case. However, Chapter 15 does contain special notification procedures for foreign creditors and enables the court to provide additional time for foreign creditors to file proofs of claim. 11 U.S.C. § 1514.

FOREIGN REPRESENTATIVE

Any “foreign representative” appointed in a “foreign proceeding” who is authorized to either administer the financial restructuring, liquidation or reorganization of a

debtor's assets, or is authorized to act as a representative in a foreign proceeding, is authorized to file a petition seeking recognition of the foreign proceeding in the United States. The minimal requirements for recognition of a foreign proceeding are some type of documentation or certification from the foreign court confirming the existence of the foreign insolvency proceeding and the authority of the foreign representative to act. This is a less exacting standard than that which existed under prior section 304, which required some investigation into the nature and purpose of the foreign proceeding. While the definition of “foreign representative” has been modified somewhat in Chapter 15, the prior statute was interpreted broadly, and it is unlikely that the definitional changes will have much practical impact on who is a foreign representative.

DEFINITION OF FOREIGN PROCEEDING

While the definition of “foreign proceeding” has been expanded in Chapter 15, the expansion appears to be for purposes of clarification based on analysis of existing case law. A “foreign proceeding” is now a “collective judicial or administrative proceeding in a foreign country, including an interim proceeding, under a law relating to insolvency or adjustment of debt in which proceeding the assets and affairs of the debtor are subject to control or supervision by a foreign court, for the purposes of reorganization or liquidation.” 11 U.S.C. § 101(23). Most notable changes in this definition from section 304 is that some type of court supervision of the foreign proceeding is expressly required, the reference to insolvency laws is broader than prior references to liquidation and debt adjustment, and the venue requirements of domicile, residence or principal place of business for the foreign proceeding are expanded to require only that the proceeding be filed in a foreign country. These latter factors, however, continue to remain viable concepts in regards to the new definitions of main and nonmain foreign proceedings.

MAIN AND NONMAIN FOREIGN PROCEEDINGS

One of the most significant provisions of Chapter 15 adopted from the European Insolvency Regulation promulgated by the European Union (“EU”) is the concept of determining whether a foreign proceeding is a “main” or “nonmain” proceeding, that is the proceeding with primary control over the debtor and its estate. It is anticipated that the U.S. bankruptcy courts will apply tests similar to the “center of main interest” (“COMI”) or “establishment” tests used in the EU in determining whether a foreign proceeding is main or nonmain. However, while not meant to be a venue concept, the definitions of main and nonmain contained in Chapter 15 may create disputes similar to the venue disputes that have plagued Chapter 11 cases in the U.S.



Section 1502(4) provides that a “foreign main proceeding” is a foreign proceeding “pending in the country where the debtor has the center of its main interests.” Section 1516 provides the rebuttable presumption that the location of the debtor’s registered office is the center of its main interests. Section 1502(5) defines a “foreign nonmain proceeding” as a foreign proceeding “pending in a country where the debtor has an establishment.” “Establishment” is defined in section 1502(2) as “any place of operations where the debtor carries out nontransitory economic activity.” How these definitions will be applied in cases where a parent corporation is registered in one country, but its operating subsidiaries are registered in different countries and have operations in several others, remains to be seen. One anticipates that courts will go through a similar factual analysis to that undertaken in venue disputes, looking at factors such as the extent of business operations in a given country, the number of employees, the location of most and/or major creditors, and the like.

The determination of whether a foreign proceeding is main or nonmain dictates the extent to which certain relief can be granted and the extent of the rights granted the foreign representative.

EFFECT OF RECOGNITION OF A FOREIGN MAIN PROCEEDING

The relief available to a foreign representative under Chapter 15 upon recognition of a main foreign proceeding by the U.S. bankruptcy court is significantly greater than that which had been available under section 304 in that, with certain exceptions, the panoply of rights available under Chapter 11 become immediately available to the foreign representative. Additionally, the foreign representative of a main foreign proceeding has the option of filing a full voluntary Chapter 11 case, while the foreign representative of a nonmain foreign proceeding is limited to filing an involuntary Chapter 11 case.

In emergency situations, interim temporary remedies are available where necessary to protect “the assets of the debtor or the interests of the creditors.” 11 U.S.C. § 1519(a). These temporary remedies may include stays of execution, entrusting U.S. assets to the foreign representative, prohibiting or restricting asset transfers or encumbrance by the debtor and discovery rights. A foreign representative is no longer required to meet the extensive test contained in former section 304(c) such as just treatment of creditors, distribution of the estate in accordance with the absolute priority rule, comity and the like. However, section 1506 does permit the court to deny any relief that would be “manifestly contrary to the public policy of the United States.”

Chapter 15 seems to give courts greater discretion in fashioning relief while making the recognition of a foreign

proceeding easier. An order of recognition grants the following relief: (i) automatic stay of actions against the debtor (subject to the limitations contained in section 362 of the Bankruptcy Code); (ii) secured creditors will be entitled to receive adequate protection akin to section 361 of the Bankruptcy Code; (iii) the foreign representative will be able to sue and be sued in the United States; (iv) the court will be able to order the examination of witnesses akin to a Rule 2004 examination; (v) the foreign representative may be permitted to administer and realize on some or all of the debtor’s U.S. assets. 11 U.S.C. §§ 1520 and 1521. Additionally, any provisional relief granted under section 1519 prior to recognition automatically is extended upon entry of the order of recognition of the foreign proceeding.

Some limitations still exist. Most notably, the ability of the foreign representative to commence avoidance actions (actions for the recovery of preferences and fraudulent transfers) is limited to cases where a full Chapter 11 case is subsequently filed. Otherwise, avoidance actions are not within the powers granted a foreign representative under Chapter 15. Thus, one of the benefits of the determination that a foreign proceeding is a main proceeding is the ability to file for Chapter 11 and obtain avoidance powers.

CONCURRENT PROCEEDINGS

Once a foreign proceeding is recognized in the United States, the foreign representative may file a case under Chapter 11 or Chapter 7 provided the debtor has assets in the United States. 11 U.S.C. § 1528. Subchapters IV and V of Chapter 15 provide somewhat detailed procedures for cooperation and coordination of the simultaneous proceedings, including determinations of insolvency, distribution of assets and coordination of rulings to prevent inconsistent rulings and results.

CONCLUSION

Chapter 15 expressly provides that in interpreting this chapter, the courts shall consider its international origin and the need to promote its application consistent with the application of similar statutes adopted by foreign jurisdictions. 11 U.S.C. § 1508. The international aspects of the new law have received little attention outside of legal circles. The changes codified in Chapter 15 could make cross border filings easier to accomplish and multi-national cases easier to administer. This would result in significant benefits to the global economy in terms of financial market stability, saved jobs and stronger global companies.



MEMBER NEWS

Bernadette Barron has Joined Morris Anderson & Associates LTD as Managing Director ...

Bernadette Barron is a hands-on professional with turnaround, interim management, operational, legal, tax and financial expertise. She has more than 25 years of senior managerial experience with assignments in over 30 industries. The breadth of her experience is in middle-market companies with revenues ranging from under \$5 million to more than \$200 million. Email: bbarron@morris-anderson.com

Tracy Gopal Receives Manny Katten Award...

Each year, in memory of AIRA's long-time board member, Emanuel (Manny) Katten, the AIRA honors one of its members with the Manny Katten Award in recognition of extraordinary contribution. Tracy Gopal received the award this year for her efforts in the development of the Certification in Distressed Business Valuation (CDBV). Tracy is a Director with Giuliani Capital Advisors in Atlanta. Email: Tracy.Gopal@giulianicap.com

Tina Talarchyk, Partner...

Tina M. Talarchyk has joined the Boca Raton office of Hodgson Russ LLP as a partner in its Business Litigation and Bankruptcy, Restructuring & Commercial Litigation Practice Groups. Ms. Talarchyk was formerly with Duane Morris, LLP in Miami, Florida.

Tina concentrates her practice in the areas of commercial litigation, reorganizations, mergers and acquisitions, creditors' rights, financial restructuring, complex state and federal civil litigation, and appellate law, focusing on state and federal appeals. Email: ttalarchyk@hodgsonruss.com

Congratulations New Moms!

Chicago chapter members **Cheri Anderson** and **Lynne Long** are the proud Moms of Brynne Sophia Albert and Dylan Amy Long – Brynne weighed in at 9 lbs 6.5 oz. Dylan weighed in at 8 lbs 7 oz.

NETWORK SPOTLIGHT

CENTRAL OHIO NETWORK

MaryAnne Wilsbacher

The Central Ohio Network recently enjoyed a happy hour gathering with our fellow Cleveland IWIRC members on

September 9th, before we got down to business at the Ohio State Bar Association's annual meeting. The Columbus chapter is also hosting a law student reception on October 20th for law students who attend Ohio State University and Capital University. At the reception, a panel will discuss their varied experience as lawyers in the insolvency and bankruptcy areas. After various professional careers are discussed, including a bankruptcy judge, a sole practitioner, a large firm attorney, an in-house counsel, and a government attorney, the diverse panel will answer questions from those in attendance. And finally, the Chapter is looking forward to its annual Holiday and philanthropic event in November, where it will "adopt" a displaced family or two from Hurricane Katrina who relocated to the Columbus area. The Chapter intends on donating various gifts and household items to these families during the Holiday season.

DELAWARE NETWORK

Victoria Watson Counihan, Chair

On September 21, 2005, the Delaware Network hosted a wine tasting and tour of the Chadds Ford Winery in nearby Chadds Ford, Pennsylvania. The event was well attended and all had a great time. We were joined by several members of the Turnaround Management Association's Networking Organization for Women - Philadelphia Chapter. A portion of the proceeds of the event are being donated to the Delaware Breast Cancer Coalition and the American Red Cross. A special thanks to our sponsors from last year's Holiday Party, who were also sponsors for this event.

Upcoming events include a Panel Presentation on October 26, 2005 (note the revised date) titled: "A Candid Dialogue About the Road to Partnership" and our annual Holiday Party at the Hotel DuPont that is scheduled for December 7, 2005.

For more information about the Delaware Network, contact Victoria Counihan from Greenberg Traurig, LLP at counihanv@gtlaw.com or 302-661-7000

FLORIDA NETWORK

Allison R. Day, Chair

We had a fabulous Networking Event last month at Ola Steak at the Village of Merrick Park Shopping Center in Coral Gables, Florida. We combined networking, shopping, eating and cocktailing into one function and it was a great success. We had our best response ever for a local IWIRC Event. We had wonderful raffle prizes and coupons from several of the great stores as giveaways.

We are also planning a luncheon in conjunction with the Florida Bar Seminar "View From the Bench" on October 21.



2005. The Event will be at the Hyatt Regency Hotel in downtown Miami immediately following the conclusion of the View From the Bench Seminar. Hope many of you can attend.

I am looking forward to seeing you in Texas.

GEORGIA NETWORK

Katie Goodman

IWIRC – Georgia Network completed its second year of full programming in June. The network continues to grow with 46 active members; it has 2 honorary members, the Hon. Judge Diehl and the Hon. Judge Bihary who frequently participate in events.

IWIRC – Georgia continued bringing members together in the Summer. With the gracious contributions of Grier, Furr & Crisp, PA of Charlotte, NC and Stearns Weaver Miller Weissler Alhadeff & Sitterson, PA of Miami and our sisters at IWIRC – Florida, IWIRC – Carolinas and IWIRC we hosted a dessert reception at the ABI Southeast Regional Bankruptcy Workshop at the end of July. Chocolate desserts and blinking stirrers were a definite hit.

IWIRC Georgia began the 2005 – 2006 program with a Membership Drive and Wine and Cheese Tasting. It was an enjoyable event attended by new and old members, and provided good networking opportunities.

The Annual Meeting of the IWIRC – Georgia Network will be held in October.

NEW ENGLAND NETWORK

Pamela Harbeson, Co-Chair

In July, the New England Network and the New York and Connecticut Networks teamed up to host a dessert reception at the Northeast American Bankruptcy Institute Conference. The attendees had an opportunity to meet members from these neighboring networks. We hope to make this an annual event. In upcoming news, the New England and Connecticut Networks will be hosting a joint dinner at member restaurant “A Taste of Garlic” on October 6, 2005 in Springfield, Massachusetts. The dinner will feature our own Janet Bostwick, former chair of the International Network, as guest speaker. The New England Network hopes in this way to reach out to members and interested women who cannot easily commute to Boston.

The New England Network is planning an event in Boston in November. Details to follow. We hope to have another successful year *all* around New England!!

NEW JERSEY NETWORK

Sheryll Tahiri

On September 9, 2005, the New Jersey Network hosted a “meet and greet” reception at which Kelly Beaudin Stapleton, the United States Trustee for the Third Region, was the guest speaker. Ms. Stapleton began serving as U.S. Trustee in 2005. Ms. Stapleton gave an informative speech on the Office of the U.S. Trustee’s mission and duties under the new Bankruptcy Code. The reception was attended by many members of the New Jersey bankruptcy bar who were able to meet and speak with Ms. Stapleton in a friendly and social atmosphere.

The New Jersey Network is currently planning its second annual Holiday Tea for December, 2005. The Tea is a fun networking event where the Network raises funds to be donated to Womens Way, a fundraising coalition that supports services for women.

NORTHEAST OHIO NETWORK

Trish D. Lazich and Julie Kaplan Zurn, Co-Chairs

The Northeast Ohio (“NEON”) Chapter would like to thank its 2005 sponsors that include four Platinum Level sponsors: Bowne, McDonald Hopkins, Co., LPA, The Trumbull Group, and Ulmer & Berne LLP, as well as several other corporate partners that have provided financial support for NEON through out the year. With their support, NEON planned a variety of outstanding networking and social programs for its membership during 2005.

On June 23, 2005, NEON hosted its annual Membership Meet and Greet Cocktail Reception on the rooftop bar of the Velvet Dog, a popular nightclub in the Warehouse District where members and potential new members enjoyed complimentary hors d’oeuvres and cocktails. We recruited over 20 new members for NEON at the event boosting our overall NEON membership to 100+!!

On September 21, 2005, NEON hosted a cocktail reception with Loughlin Meghji + Company following the Cleveland Bar Association’s program on loan workouts. Approximately 30 people including lenders, turnaround professionals and attorneys attended the reception after sitting through a day-long excellent seminar on loan workouts.

On September 27, 2005, NEON will host a Student Insolvency Panel and Reception at Akron University School of Law. A distinguished panel of speakers including the Honorable Marilyn Shea-Stonum, United States Bankruptcy Court Judge sitting in Akron, will discuss their career paths in the insolvency practice to JD and MBA students from the surrounding colleges. A reception will precede the panel discussion.



On October 17, 2005, NEON will host its annual event with the Cleveland Chapter of the Turnaround Management Association. This year's event features a panel of distinguished attorneys and turnaround professionals to discuss the business changes to the bankruptcy law and its impact on loan workouts and the turnaround profession. The event will begin at 5:30 pm at Lockkeepers and includes a social hour for networking with cocktails and hors d'oeuvres.

To close an outstanding year of NEON events and programs, on December 6, 2005, NEON will host its annual holiday party at Castaldi's Market & Grill to celebrate the holidays and elect Steering Committee members.

For more information about any of NEON's events, please contact the NEON Co-Chairs, Trish D. Lazich or Julie Kaplan Zurn, or Beth E. Hansen, Programs Committee Chair.

SOUTHERN CALIFORNIA NETWORK

The Southern California Network is planning its annual holiday tea for December 15th at the Century City Park Hyatt. At the tea, we will be accepting nominations for a new board to be elected in early 2006. Contact: Tinamarie Feil at 310.321.5552

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IWIRC thanks the following sponsors for their generous support!

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2005 CALENDAR OF EVENTS

Please forward any updates to Shari Bedker
at info@iwirc.com.

OCTOBER 2005

October 6 **IWIRC Connecticut and new
England Fall Dinner**
Time: Cocktails 5:30 – Dinner 6:30 p.m.
Location: A Touch of Garlic, Inc
 427 White Street
 Springfield, MA
 413.739.0236
Contact: Sharyn Zuch 860.297.3715
 Christine DeVine 508.860.1402
Details: RSVP

Cost: \$55.00 (Members)
 \$65.00 (Non-Members)

October 17 **(Joint) IWIRC/TMA Cocktail
Reception and Panel Discussion**
Time: 5:30 p.m. – 8:00 p.m.
Location: Lochkeepers
 8001 Rockside Road
 Valley View, OH
Contact: Louise Walsh
 admin@tmaohio.org or
 216.861.5627
Reservation: Reservations are required by
 October 10, 2005
Details: Cocktails and hors d'oeuvres will
 be served at 5:30 with the panel
 discussion commencing at 6:30

NOVEMBER 2005

November 1-2 **IWIRC 2005 Fall Conference**
 held in conjunction with NCBJ
 (Nov 2 – 5)
Hotel: Marriott Rivercenter Riverwalk
 800.648.4462 www.marriott.com
Location: San Antonio, TX
Details: For the Complete Event Brochure,
 visit www.iwirc.com

DECEMBER 2005

December 15 **IWIRC Southern California
Holiday Tea**
Time: 5:00
Location: Park Hyatt – Century City
 2151 Avenue of the Stars
 Century City, CA 90067
Contact: Tinamarie Feil 310.321.5552
Details: RSVP
Cost: Non-members (\$45), Members
 (\$40), Government (\$35)

